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Essex Public Safety Building Project

Meeting Minutes

Re: Town Building Committee Meeting	Date: July 24, 2019
Location: Town Hall, 3 rd Floor	Time: 7:00 PM

Attendees:

Name	Present	Name	Present
Town Building Committee		Town Staff	
Lisa O'Donnell, Committee Chair	✓	Brendhan Zubricki, Town Administrator	✓
Daniel Doucette, Fire Chief	✓	Board of Selectmen	
Peter Silva, Chief of Police	✓	Andrew Spinney	✓
Westley Burnham, Planning Board	✓	Peter Phippen	
Nat Crosby, Historical Commission		Ruth Pereen	✓
Colleen Enos, Member		<u>NV5 (OPM)</u>	
Paul Francis, Member	✓	Tim Dorman	✓
Peter Levasseur, Member		Mike Ulichney	✓
Mark McKenna, Member		JRA (Architect)	
Stuart Pratt, Member	✓	Stewart Roberts	✓
Charles Storey, Member	✓	Philip O'Brien	
Ramie Reader, Member	✓	Michael Bellefeuille	✓

- 1. Questions from the public: None
- 2. Approve minutes from June 19, 2019: Charles Storey moved to approve the minutes of the June 19, 2019 meeting. The motion was seconded and passed unanimously.
- 3. Review Design Development stage project cost estimates:
 - The Design Development phase cost estimate was completed by both cost estimators and reconciled to within a negligible variance overall.
 - The estimated cost has decreased since the Schematic Design estimate by approximately \$1.3M, which is due primarily to the overall reduction in building size by 2,000 square feet, the elimination of the storage area under the training room and the change in HVAC system to the VRF system, which was determined to have the best overall life cycle cost.
 - It was noted that following a full interior inspection of the barn structure, the cost estimate to salvage and reinstall within the new building increased significantly.
 - The cost estimators have estimated the cost based on their assumptions and order of magnitude pricing was also obtained from a contractor who specializes in timber frame construction.

- Cost estimates range from \$185k to \$250k as compared to the \$70k that was estimated at SD.
- It was discussed that the previous vote of the TBC agreed to reuse of the barn provided the cost was covered by CPA funds, however only \$50k in funding was voted to be allocated, which is significantly less than the currently anticipated cost.
- The question was raised as to whether or not the demolition/salvage of the timber frame could be bid as a separate contract in advance of the overall project bid to allow more control over what happens with it and help the project schedule by getting the building out of the way sooner.
- The Haz Mat survey is scheduled for August and would be important to have as part of the bid docs. The demo permit delay does not lapse until September 17th. In order to avoid exposure due to delay, the building would need to be removed by September 19th as it would otherwise need to be included in the bid documents being issued on September 25th. Based on these constraints it does not appear feasible to bid separately.
- Eliminating the barn reuse scope would not otherwise change the building layout as the training room is already sized appropriately, but it would allow for the window configuration to be changed to better locate the projection screen and some additional simplification of the structure and ceiling.
- Another alternative would be to bid removal and storing of the timber frame for future reuse by other as an add alternate so that a decision could be made based on actual cost and funding availability. However, it would not be possible to design reuse within the new building as an alternative due to the breadth of trades that are impacted by the two scenarios.
- Dan Doucette made a motion that the design proceed without the salvage and reuse of the timber frame from the existing barn within the new building. The motion was seconded by Stuart Pratt, all were in favor and the motion passed unanimously.
- A list of value engineering items was reviewed and several were confirmed to be desirable to incorporate into the design as it progresses into the construction documents phase, with a target goal of reducing cost by approximately \$150k. VE opportunities include high impact drywall with FRP instead of block walls in some of the apparatus bay support spaces with less impact, exposed ceiling in apparatus bay support spaces except for the radio room, confirm just 1 duplex outlet and usb port in each locker, optimize under slab drainage, reduce height of tile to 6' in bathrooms and changing rooms, review security camera layout to best optimize, review light fixtures to confirm what is specified provides the best value, review exterior lighting to determine if any fixtures can be reduced while maintaining adequate light levels.
- General design update from Johnson Roberts Associates (JRA): JRA provided a design update and reviewed progress plans as it proceeds towards the next milestone submission of 60% CDs on August 16th.
- 5. Discuss continued, pre-construction use and management of property at 11 John Wise Avenue: The Haz Mat survey is scheduled to be completed in August. There has also been some interest by the public in removing some of the plants on the property. Otherwise there was nothing new to report.



- 6. Brief review of upcoming appointments with Essex Conservation Commission and Planning Board:
 - The Conservation Commission meeting is scheduled for August 6th for the Notice of Intent Public Hearing. The Board of Selectmen meeting will be posted for the same time so that the members may attend.
 - The Planning Board meeting is scheduled for August 7th for Site Plan Review. The Board of Selectmen meeting will be posted for the same time so that the members may attend.
- 7. Review of Mass DOT requirements with respect to speed limit change, traffic signaling, curb cuts, etc.: The Town Administrator will reach out to the District Highway Director to determine if there are any alternatives to the approach to extend the lower speed zone to the north of the site, rather than waiting until the building is occupied and conducting a speed study.
- 8. Review project schedule, including status of specific permits and activities necessary to obtain building permit, and upcoming milestones, NV5:
 - The summary schedule was reviewed, showing the overall approach to completing the 60% CD package in August, conducting another round of cost estimating and preparing for the Town Meeting funding authorization at the Special Town Meeting on September 23rd.
 - The Construction schedule was also discussed, which is based on a November start date. Phase 1 completion, which includes the new building would be about a 14 month duration, followed by 1 month to move into the new building and three months to abate and demolish the existing building and restore the site.
- 9. Review status of contractor prequalification process: The prequalification process has begun with the issuance of the RFQ. Submissions are due on August 9th and the review process will extend through early September. NV5 is conducting outreach to ensure that there is good coverage across the trades.
- 10. Review updated budget for fixtures, furnishings, and equipment: An update was provided on the FF&E scope. The budget will be further developed as the costs and scope are refined with \$400k as the high water mark based on current information.
- 11. Review of upcoming schedule (meetings and other events): No discussion
- 12. Items not contemplated by the Chairman in advance of the meeting posting deadline: None
- 13. Public comment
 - Representatives from the Finance Committee Ben Buttrick and Guy Bradford were in attendance and introduced themselves. They noted that they were glad to see the cost estimate reduction from the SD phase and encouraged continuing to seek opportunities. It was noted that this is a good time to fund the project when the rates are where they are.
- 14. Lisa noted that Chief Silva would be retiring on July 31st and therefore will no longer be on the building committee. Dan Bruce will be taking his spot.
- 15. Adjourn.
 - Stuart Pratt moved to adjourn the meeting, Chief Doucette seconded the motion, all were in favor and the meeting adjourned at 9:16.

Attachments:

- JRA Presentation
- Sign in list
- Agenda

-End of Minutes-

Tim Dorman, NV5

Lisa O'Donnell, Committee Chair



ARCHITECTS

Essex Public Safety Building Essex, Massachusetts

Design Development Estimate Presentation July 24, 2019



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NV5

Essex Public Safety Building Project

Design Development Cost Estimate Sumkmay

UILDING COSTS	GFA	23,850		~							
UILDING COSTS		0)=0=		GFA	23,85	0	GFA	-	Estimate		to SD
	Total Cost	Cost/SF	1	Fotal Cost	Cost/SF		Total Cost	Cost/Sf	Total Cost		Fotal Cost
DIV. 3 CONCRETE	\$ 958,837	\$ 40.20	\$	794,557	\$ 33.3	1	\$ 164,280	\$ 6.89	\$ 897,68	2 \$	(103,125)
DIV. 4 MASONRY	\$ 425,313	\$ 17.83	\$	368,401		5	\$ 56,912	\$ 2.39	\$ 548,53	8 \$	(180,137)
DIV. 5 METALS	\$ 858,693	\$ 36.00	\$	828,098	\$ 34.7	2	\$ 30,595	\$ 1.28	\$ 918,25	4 \$	(90,156)
DIV. 6 WOODS & PLASTICS	\$ 251,900	\$ 10.56	\$	177,583	\$ 7.4	5	\$ 74,317	\$ 3.12	\$ 208,72	o \$	(31,137)
DIV. 7 THERMAL & MOISTURE PROTECTION	\$ 923,483	\$ 38.72	\$	926,723	\$ 38.8	6	\$ (3,240)	\$ (0.14)	\$ 873,85	6 \$	52,867
DIV. 8 DOORS & WINDOWS	\$ 536,170	\$ 22.48	\$	519,026	\$ 21.7	6	\$ 17,144	\$ 0.72	\$ 475,82	o \$	43,206
DIV. 9 FINISHES	\$ 1,014,868	\$ 42.55	\$	1,006,280	\$ 42.1	9	\$ 8,588	\$ 0.36	\$ 1,062,84	4 \$	(56,564)
DIV 10 SPECIALTIES	\$ 315,948	\$ 13.25	\$	315,670	\$ 13.2	4	\$ 278	\$ 0.01	\$ 266,12	\$5 \$	49,545
DIV. 11 EQUIPMENT	\$ 256,292	\$ 10.75	\$	263,000	\$ 11.0	3	\$ (6,708)	\$ (0.28)	\$ 277,00	o \$	(277,000)
DIV. 12 FURNISHINGS	\$ 110,560	\$ 4.64	\$	97,569	\$ 4.0	9	\$ 12,991	\$ 0.54	\$ 83,84	\$	13,722
DIV. 14 CONVEYING SYSTEMS	\$ 120,000	\$ 5.03	\$	138,000	\$ 5.7	9	\$ (18,000)	\$ (0.75)	\$ 138,00	o \$	-
DIV. 21 FIRE SUPPRESSION	\$ 147,200	\$ 6.17	\$	168,382	\$ 7.0	6	\$ (21,182)	\$ (0.89)	\$ 170,59	3 \$	(2,211)
DIV. 22 PLUMBING	\$ 564,991	\$ 23.69	\$	523,972	\$ 21.9	7	\$ 41,019	\$ 1.72	\$ 486,21	5 \$	37,757
DIV. 23 HVAC	\$ 1,374,829	\$ 57.64	\$	1,496,640	\$ 62.7	5	\$ (121,811)	\$ (5.11)	\$ 1,257,96	o \$	238,680
DIV. 26 ELECTRICAL	\$ 1,195,703	\$ 50.13	\$	1,265,694	\$ 53.0	7	\$ (69,991)	\$ (2.93)	\$ 1,347,82	\$5	(82,131)
DIV. 31 EARTHWORK	\$303,705	\$ 12.73	\$	273,921	\$ 11.4	9	\$ 29,784	\$ 1.25	\$ 177,64	o \$	96,281
SUBTOTAL BUILDING COSTS	\$ 9,358,492	\$ 392.39	\$	9,163,516	\$ 384.2	21	\$ 194,976	\$ 8.18	\$ 9,190,91	\$	(27,401)
TEWORK											
DIV. 02 EXISTING CONDITIONS	\$ -		\$	44,819			\$ (44,819)				
DIV. 31 EARTHWORK	\$ 387,019		\$	592,381			\$ (205,362)				
DIV. 32 EXTERIOR IMPROVEMENTS	\$ 613,272		\$	572,971			\$ 40,301				
DIV. 33 UTILITIES	\$ 566,095		\$	572,162			\$ (6,067)				
DIV. 34 TRAFFIC CONTROL	\$ 150,000		\$	150,000			\$-				
SUBTOTAL SITEWORK	\$ 1,716,386		\$	1,932,333			\$ (215,947)		\$ 1,952,26	o \$	(19,927)
EMO EXISTING BARN/HOUSE	\$ 25,816.00		\$	30,000			\$ (4,184)				
CMO EXISTING SHED & GREENHOUSE	\$ 7,000.00		\$	-			\$ 7,000				
AZMAT REMOVAL ALLOWANCE	\$ 10,000.00		\$	10,000.00			\$ -				

Essex Public Safety Building Project

Design Development Cost Estimate Summary

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JOHNSON ROBERTS ASSOCIATES INC.

ARCHITECTS

		PM&C (OPM	[)	Miyakoda	a Consulting (A	rchitect)	Varia	nce	SD	Variance
		GFA	23,850		GFA	23,850	GFA	-	Estimate	to SD
		Total Cost	Cost/SF	,	Total Cost	Cost/SF	Total Cost	Cost/Sf	Total Cost	Total Cost
SUB-TOTAL DIRECT (TRADE) COST	\$	11,117,694	\$ 466.15	\$	11,135,849	\$ 466.91	\$ (18,155)	\$ (0.76)	\$ 11,143,177	\$ (7,328)
DESIGN AND PRICING CONTINGENCY	5.0% \$	555,885		5.0% \$	556,792		\$ (907)		\$ 1,117,318	
ESCALATION	3.33% \$	370,219		3.33% \$	437,340		\$ (67,121)		\$ 640,503	
SUB-TOTAL	\$	12,043,798		\$	12,129,981		\$ (86,183)		\$ 12,900,998	
GENERAL CONDITIONS / REQUIREMENTS	7.00%	\$843,066		7.5% \$	892,733		\$ (49,667)		\$ 875,083	
BONDS	1.00%	\$120,438		0.7% \$	88,979		\$ 31,459		\$ 93,081	
INSURANCE	1.25%	\$150,547		1.0% \$	125,854		\$ 24,693		\$ 131,656	
PERMIT		Waived		Waive	ed				Waived	
SUB-TOTAL	\$	13,157,849		\$	13,237,547		\$ (79,698)		\$ 14,000,818	
OVERHEAD AND FEE	3.00% \$	394,735	\$-	2.5% \$	320,005		\$ 74,730		\$ 334,758	
FOTAL OF ALL CONSTRUCTION	\$	13,552,584	\$ 568.24	\$	13,557,552	\$ 568.45	\$ (4,968)	\$ (0.21)	\$ 14,335,576	\$ (778,024)
Demo existing public safety building	\$	73,738		\$	67,000		\$ 6,738		\$ 75,000	
Regrade and provide lawn at existing public safety building	\$	45,332		\$	40,000		\$ 5,332		\$ 58,883	
Lower level alternate layout under training room	N			N/A					\$ 266,000	
Provide chilled beam HVAC system ILO VAV system	· · · · · · · · · · · · · · · · · · ·	RF in HVAC		<i>'</i>	in HVAC				\$ 313,080	
TOTAL W/EXISTING PUBLIC SAFETY SCOPE	\$	13,671,654	\$ 573.23	\$	13,664,552		\$ 7,102		\$ 15,048,539	\$ (1,383,987)
Salvage and reuse timber framing from existing barn	\$	200,000	*	\$	200,000	*	\$ -		\$ 70,000	\$ 130,000
FOTAL WITH BARN SALVAGE AND REUSE	\$	13,871,654	\$ 581.62	\$	13,864,552		\$ 7,102		\$ 15,118,539	\$ (1,253,987)

* Estimated cost to salvage and reuse barn ranges from \$128,000 to \$275,000, carrying approx median

VALUE ENGINEEDING OPTIONS

lucing the earthwork and foundation wall heights as much as possible og canopy ced and clipped to the steel, etc., in some cases requiring taller CMU walls, offsetting savings s depending on scope of mats that would need to be purchased in FFE budget ce constraints, not recommended d result in a savings
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geotech engineer on whether this is possible
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ure lockers, and the space could be used for additional storage until the additional lockers are needed
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Essex Public Safety Building Project

Additional Funding* Necessary to Complete Base Scope

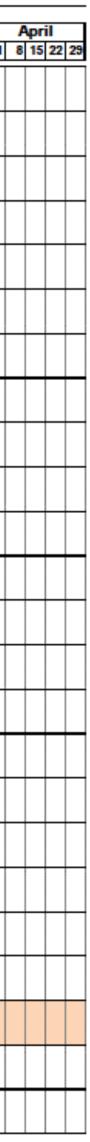
						hange from
CONSTRUCTION COST	Budget a \$ 15,04		-	udget at DD 13,664,552	_	SD to DD (1,383,987)
Construction of new building, demolition and restoration at existing site and demo/disposal of barn		0,337	Φ	13,004,332	φ	(1,383,987)
ARCHITECTURE & ENGINEERING Basic, Additional and Reimbursable Services	\$ 64	4,402	\$	609,002	\$	(35,400)
ADMINISTRATION OPM Basic Services, Additional and Reimbursable Services, Advertising, Printing, Permits and Owner's Insurance	\$ 50	2,826	\$	512,826	\$	10,000
MISCELLANEOUS SOFT COSTS Hazmat Monitoring & Testing, Commissioning, Material Testing and Inspection, Moving Costs and Utility Company Backcharges	\$ 14	1,610	\$	144,110	\$	2,500
Re-use of Historic Barn Elements Careful Dismantling and Incorporation of Selected Elements in New Building	\$	-	\$	-	\$	-
*Cost was anticpated to be offset by CPA funding at SD Phase						
FURNISHINGS & EQUIPMENT Furnishings, Equipment and Technology	\$ 30	0,000	\$	400,000	\$	100,000
CONTINGENCY Construction and Owner's Contingency (6% of Construction Cost)	\$ 89	7,418	\$	814,379	\$	(83,039)
TOTAL BASE BUDGET	\$ 17,53	4,795	\$	16,144,869	\$	(1,389,926)
VE TARGET FOR 60% CDs			\$	(150,000)		
BASE BUDGET ADJUSTED FOR VE			\$	15,994,869		
MAY 2019 APPROPRIATION			\$	(497,105)		
ADDITIONAL FUNDING NEEDED			\$	15,497,764		

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ARCHITECTS Schedule Overview

	Start	Finish					2018																	2019																				-
			27 3	Sep	24 1	Oct	22 29	Nov 5 12 19	26 3	Dec 10 17	24 91	Jan 7 14 21	28 4	Feb	25 A	larch	25 1	April 8 15 2	2 29	Ma c 13	ay 20 27	3 10	INE 17 24	1 5	July	29 9	Aug	9 26 3	Sep	23 7	Oct	28 4	Nov	25 2	Dec	23 30	Ji 7 14	an 21 2	Fi Al 11	eb	M2	larch	5 1	-
Architect Coloction/Ontions Analysis	27 Aug 40		21 3				22 23	3 12 13	26 3		24 31	1421	20 4				20 1		220	010	20 21	3 10						20 1			14 21	20 4			3 16	20 00				10 23			11	-
Architect Selection/Options Analysis Schematic Design	27-Aug-18	11-Feb-19 8-Apr-19			++														+						Hi								++	+							++	++-	++	-
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Design Development	9-Apr-19	1-Jul-19		Щ		\parallel								\parallel	\square												\square			\square				\square								$\downarrow \downarrow$	\square	_
Public Forum	1-Ma	iy-19																	•																							Щ.		-
Town Meeting - Project Funding Approval	6-Ma	iy-19		Щ																					L		Ц							Ц										_
Town Building Committee Meeting	22-Ma	ay-19		Ш																	•				ļį																			_
Town Building Committee Meeting	5-Ju	n-19		Ш																		•			Li																			
Town Building Committee Meeting	19-Ju	un-19																					•																					-
Construction Documents	2-Jul-19	22-Sep-19																																										
General and Filed Sub-bidder Prequalification	18-Jul-19	13-Sep-19																																										
Town Building Committee Meeting	24-Ji	ul-19																							ļ																			
Conservation Commission Mtg No. 1 (NOI)	6-Au	g-19																							i	•																		
Planning Board Meeting (Site Plan Review)	7-Au	g-19																							li	•																		_
Conservation Commission Mtg No. 2 (NOI)	20-Au	ug-19																									þ																	
Town Building Committee Meeting	21-Au	ug-19																																										
Town Building Committee Meeting	11-Se	ep-19																											•															
Public Forum	12-Se	ep-19																											•															
Public Forum	17-Se	ep-19																											•															
Special Town Meeting - Facility as Sole Article	23-Se	ep-19																												•														
Bidding	23-Sep-19	4-Nov-19																																										
Article gets considered again, at the Fall Town Meeting, if needed	11-No	ov-19																														•												
Construction	12-Nov-19	15-Jan-21																																										
Phase 1 Substantial Completion (New Building)	12-Ja	an-21																							ļ																			
Phase 2 Substantial Completion (Demolition/Restore Existing Building)	12-Ma	ay-21																							ļ																			

Essex Public Safety Building Project



Essex Public Safety Building Project

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Schedule Overview

	Start	Finish			202	20										021			
			May	June	24	July 1 8 15 22 29	Au	Sep 2 9 16 23	Oct	Nov)ec	Jan 0 4 11 18 25	Feb		Marcl		oril 19 26		lay 0 17 24
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Architect Selection/Options Analysis	27-Aug-18	11-Feb-19																	
Schematic Design	12-Feb-19	8-Apr-19																	
Design Development	9-Apr-19	1-Jul-19																	
Public Forum	1-Ma	ay-19																	
Town Meeting - Project Funding Approval	6-Ma	ay-19																	
Town Building Committee Meeting	22-M	ay-19																	
Town Building Committee Meeting	5-Ju	n-19																	
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Phase 1 Substantial Completion (New Building)	12-Ja	an-21																	
Phase 2 Substantial Completion (Demolition/Restore Existing Building)	12-M	ay-21																•	







Essex Public Safety Building Project

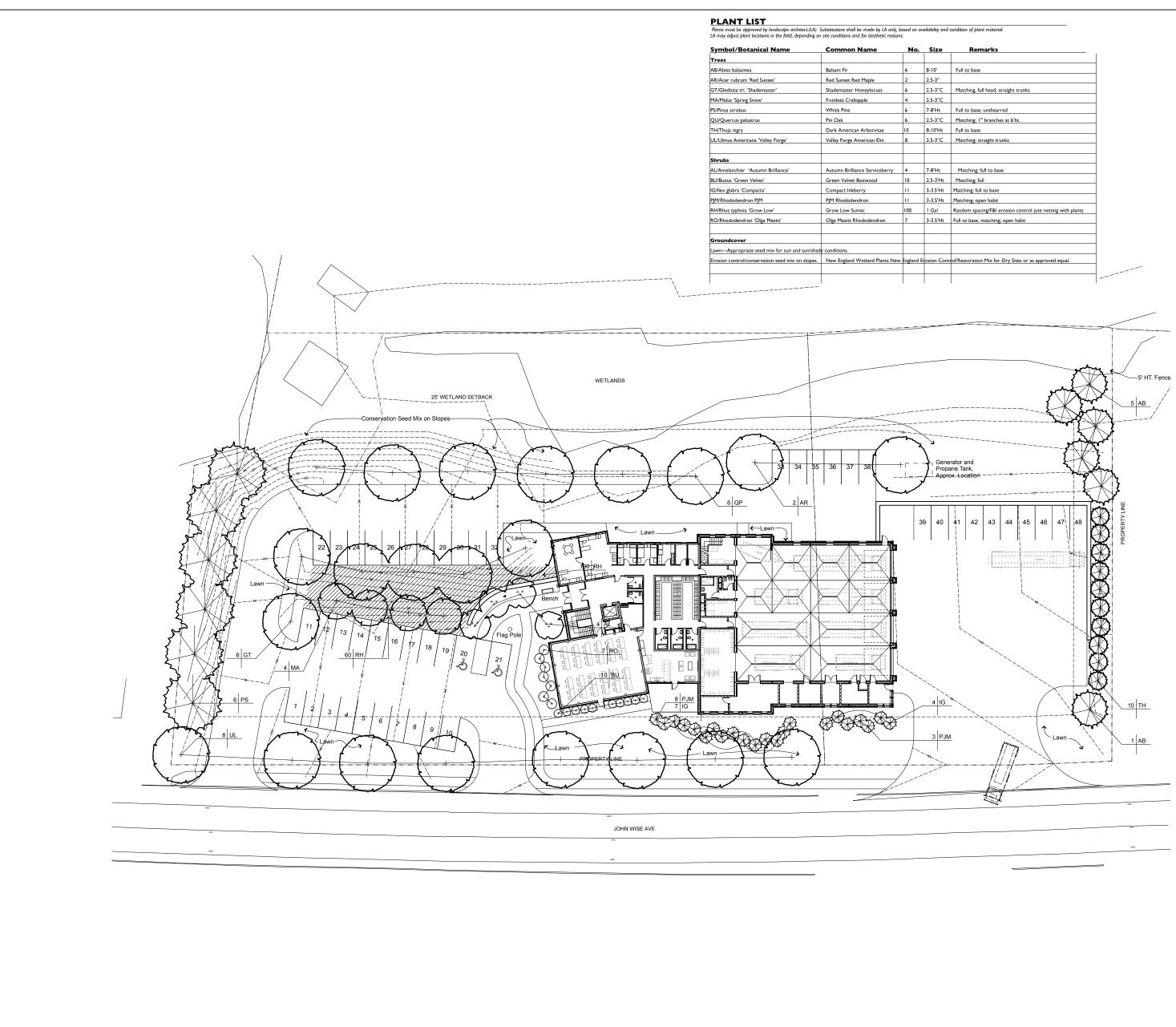
Model View



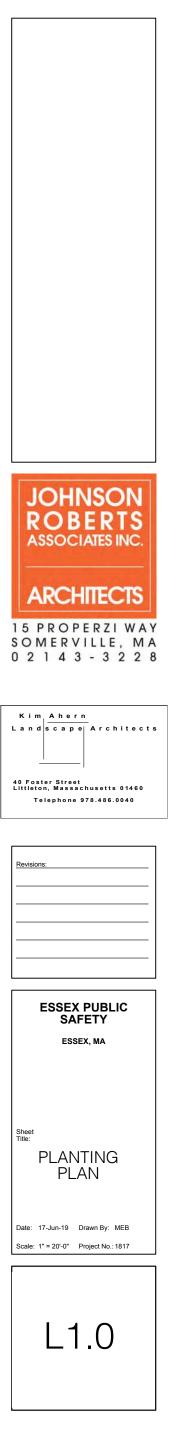


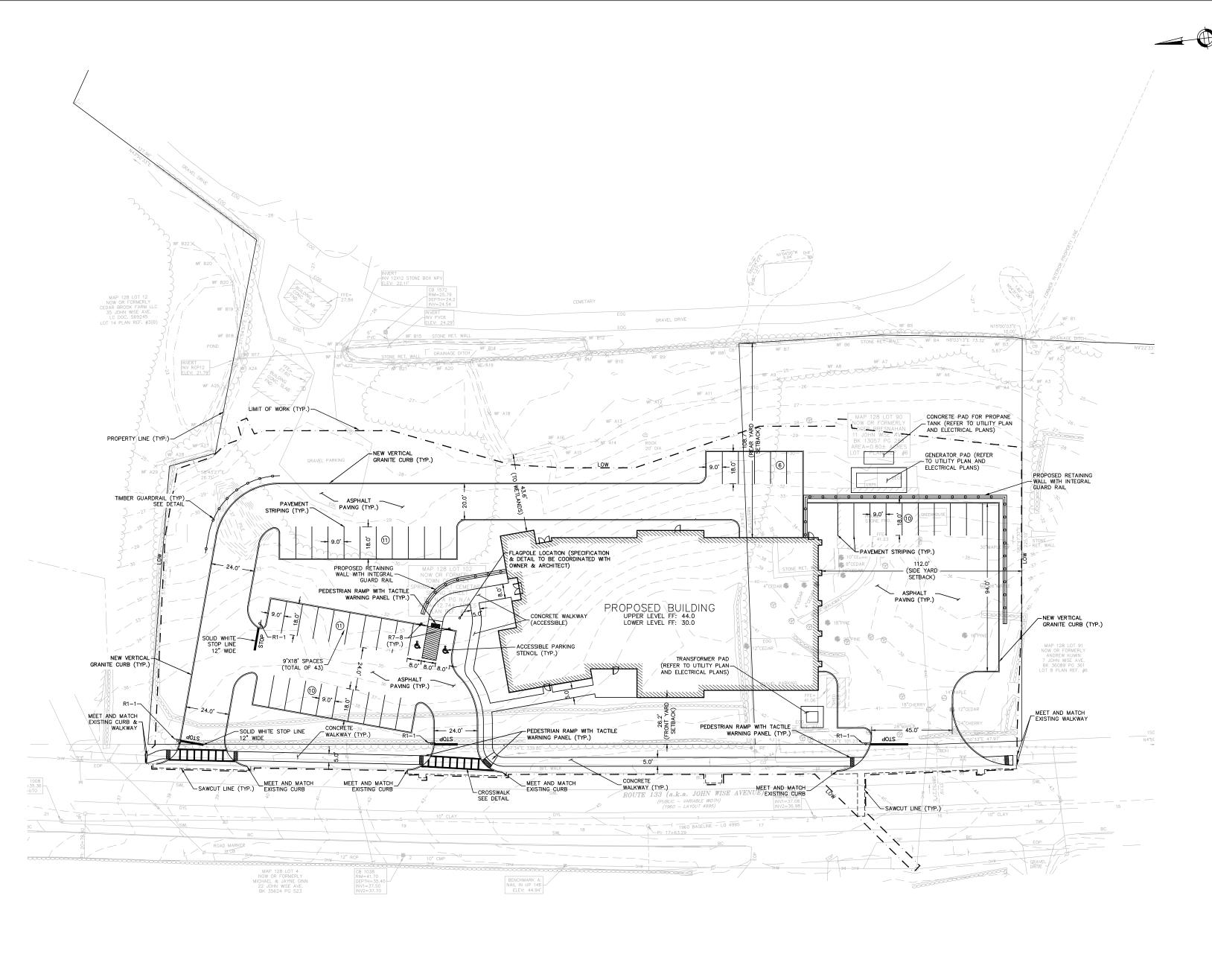




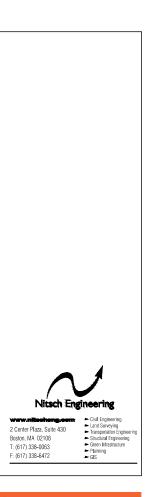


Symbol/Botanical Name	Common Name	No.	Size	Remarks
Trees				
AB/Abies balsamea	Balsam Fir	6	8-10'	Full to base
AR/Acer rubrum 'Red Sunset'	Red Sunset Red Maple	2	2.5-3"	
GT/Gleditsia tri. 'Shademaster'	Shademaster Honeylocust	6	2.5-3"C	Matching, full head, straight trunks
MA/Malus 'Spring Snow'	Fruitless Crabapple	4	2.5-3"C	
PS/Pinus strobus	White Pine	6	7-8'Ht	Full to base; unshearred
QU/Quercus palustrus	Pin Oak	6	2.5-3"C	Matching; I ^{ss} branches at 6'ht.
TH/Thuja nigra	Dark American Arborvitae	10	8-10'Ht	Full to base
UL/Ulmus Americana 'Valley Forge'	Valley Forge American Elm	8	2.5-3"C	Matching; straight trunks
Shrubs				
AL/Amelanchier 'Autumn Brilliance'	Autumn Brilliance Serviceberry	4	7-8'Ht	Matching; full to base
BU/Buxus 'Green Velvet'	Green Velvet Boxwood	10	2.5-3'Ht	Matching; full
IG/llex glabra 'Compacta'	Compact Inkberry	П	3-3.5'Ht	Matching; full to base
PJM/Rhododendron PJM	PJM Rhododendron	П	3-3.5'Ht	Matching; open habit
RH/Rhus typhnia 'Grow Low'	Grow Low Sumac	100	I Gal	Random spacing/F&I erosion control jute netting with plants
RO/Rhododendron 'Olga Mezitt'	Olga Mezitt Rhododendron	7	3-3.5'Ht	Full to base, matching: open habit
Groundcover				
Lawn—Appropriate seed mix for sun and sur	n/shade conditions.			
Erosion control/conservation seed mix on slo	opes. New England Wetland Plants New	/ England E	rosion Cont	rol/Restoration Mix for Dry Sites or as approved equal.



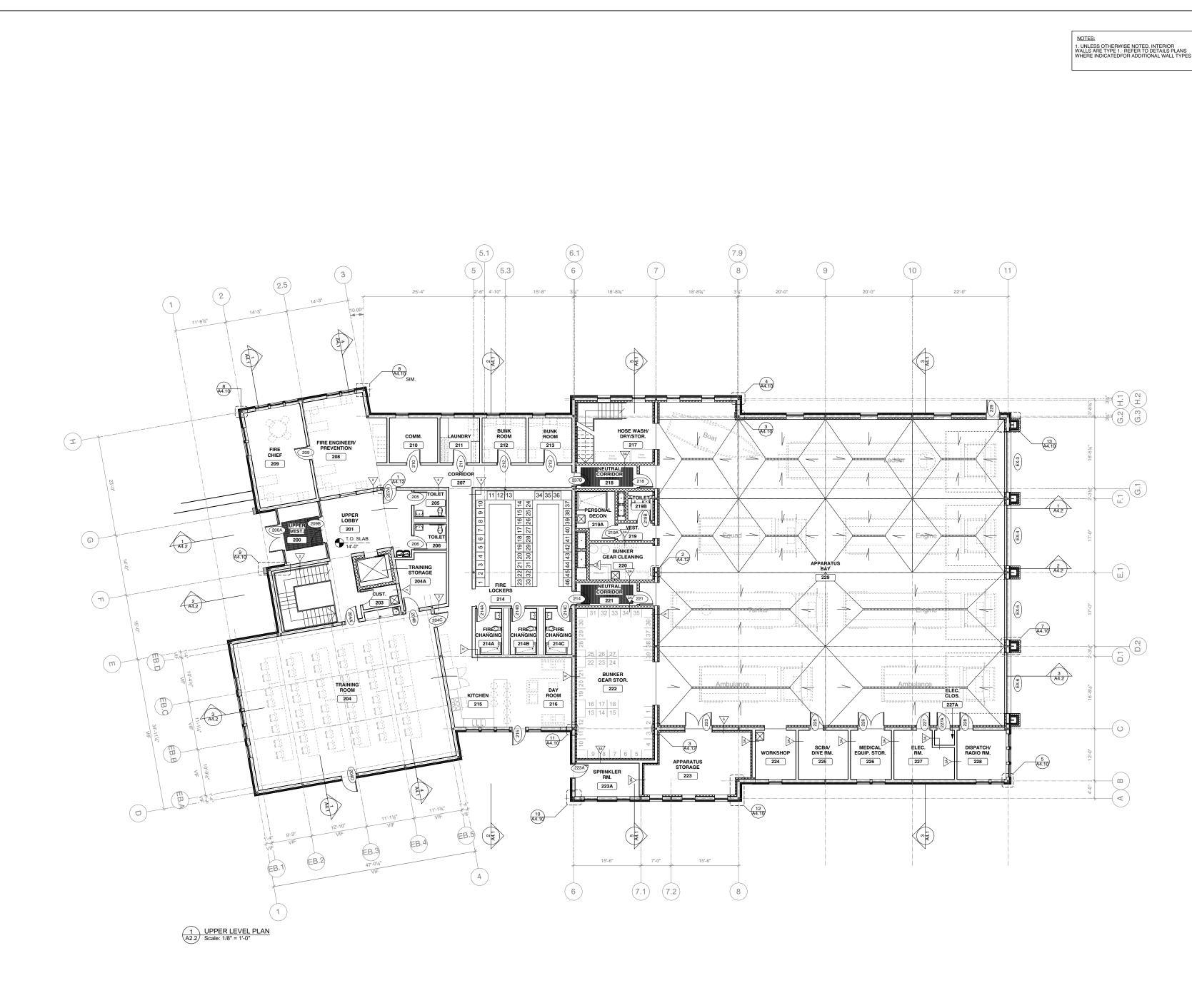


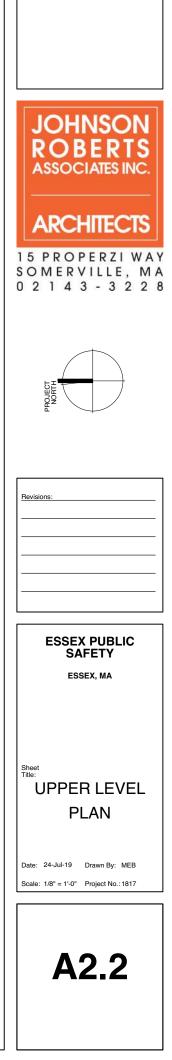
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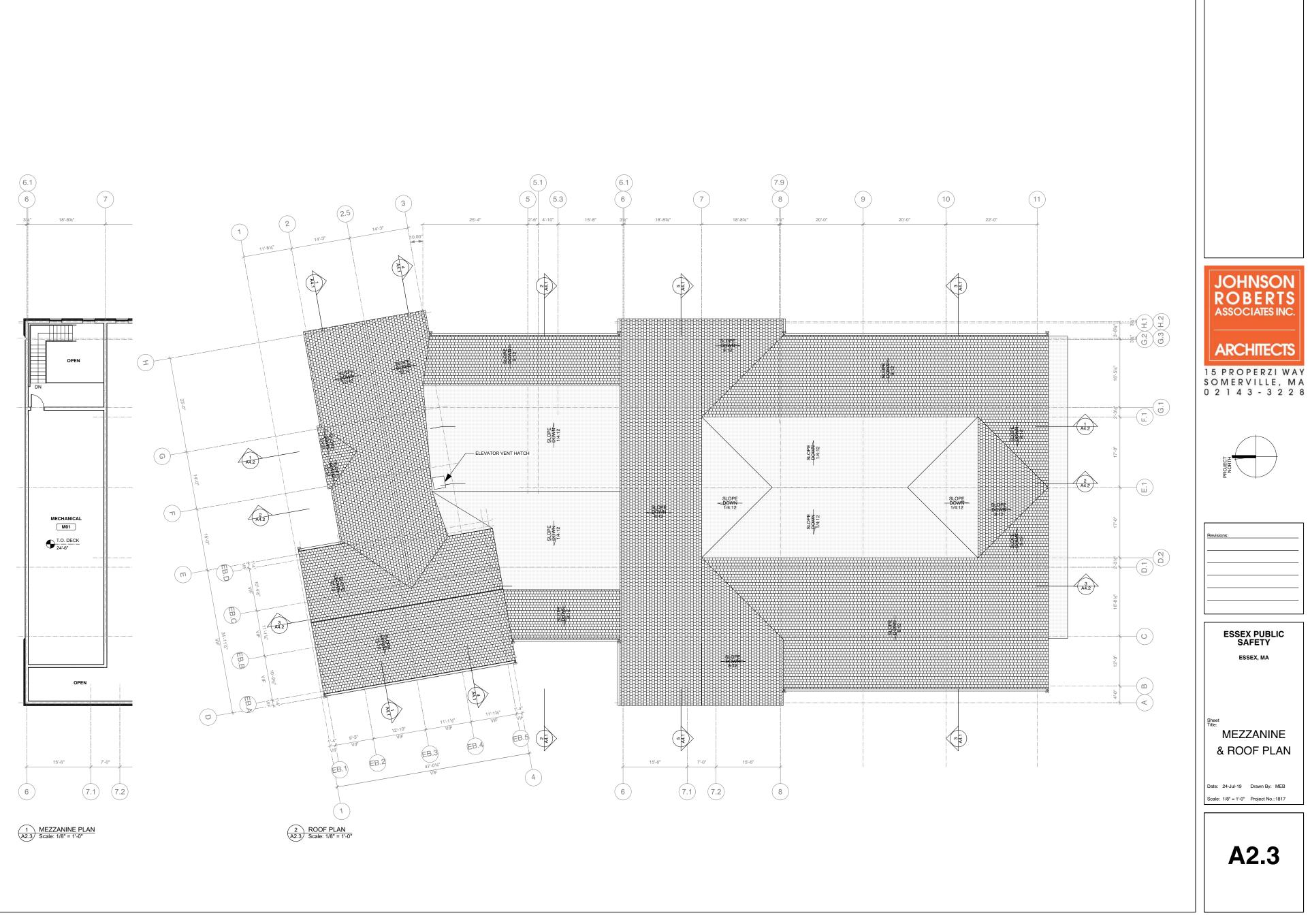


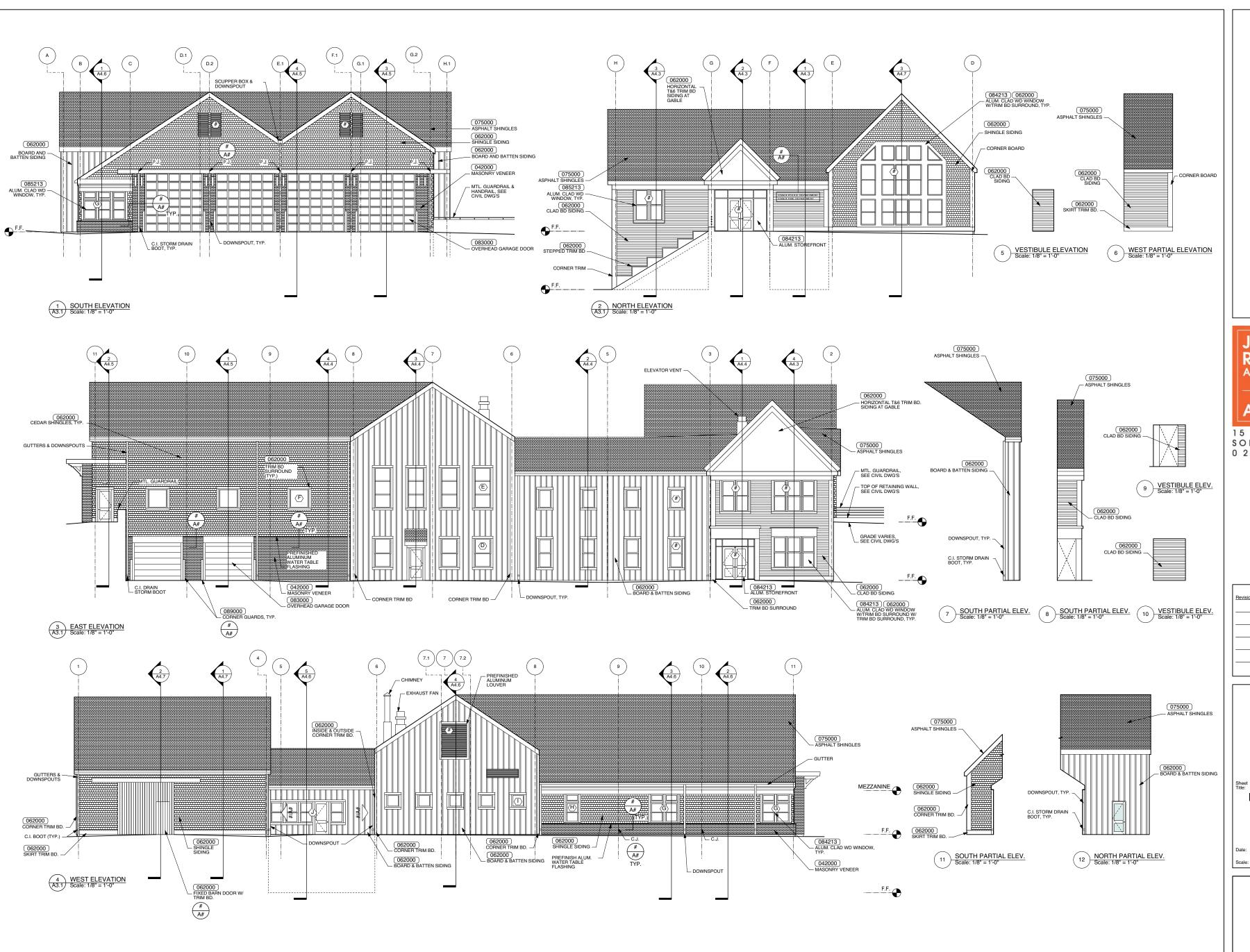


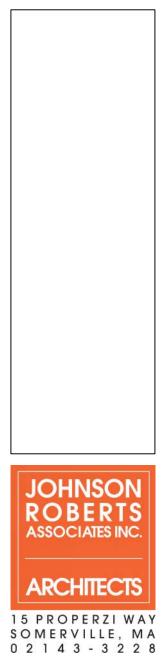


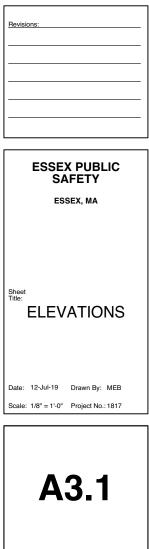












Essex Public Safety Building Project Sign-In List **Town Building Committee** Location: Town Hall, 3th Flour 7/24/2019 Date: Email Name adkkmb@ 1claud. con 1 trick @ amail.com 2 learn @ Couchs T. Net Sumlingm 3 pfrancisciledier ma.org 4 bzubricki Dessexma.org Rubricki 5 SPRINTTCHUNNemman ne. com 6 Idouce/te @ essed Ma. or 7 RAMIE 6587 @ Commisi. Nel 8 REALER Amil PSILVA@ESSEXMA.ORG 9 215752 SILUA Andrew Spinney 10 odonnelle lescendorg 150 D'DONNELL 11 cstorcy @ herpoon, com charlie Story 12 ruthpereen e gmail. com 13 WANKAN-PORSTER COM 14 15 mbellefemille @ johnon- poberti. con MICHAR BOURENU 16 17 18 19 20

Town Building Committee Board of Selectmen Wednesday, July 24, 2019 7:00 p.m. Town Hall, 3rd Floor Auditorium 30 Martin Street

AGENDA

- Questions from the public.
- Approve minutes from June 19, 2019.
- Review Design Development stage project cost estimates.
- General design update from Johnson Roberts Associates (JRA).
- Discuss continued, pre-construction use and management of property at 11 John Wise Avenue.
- Brief review of upcoming appointments with Essex Conservation Commission and Essex Planning Board.
- Review of Mass DOT requirements with respect to speed limit change, traffic signaling, curb cuts, etc.
- Review project schedule, including status of specific permits and activities necessary to obtain building permit, and upcoming milestones, NV5.
- Review status of contractor prequalification process.
- Review updated budget for fixtures, furnishings, and equipment.
- Review of upcoming schedule (meetings and other events).
- Items not contemplated by the Chairman in advance of the meeting posting deadline.
- Public comment.
- Adjourn.